

## DEPARTMENT OF BUSINESS ADMINISTRATION

Serres Campus Terma Magnesias, 62124, Serres - Greece

# COURSE DESCRIPTION BUSINESS STRATEGY

Semester: 8th

**Lectures:** 3 hours per week

**ECTS:** 5

### **Course objective:**

- Introduce the concepts and theories of strategy and strategic management.
- Introduce strategic management models, techniques and tools.
- Emphasize the importance of strategic management and cultivate the strategy.

#### **Learning outcomes:**

Upon completion of the course, students should be able to:

- Know the basics of strategy and modern business strategy theories.
- Apply strategic methods, techniques and tools for analyzing the internal, sectoral and external environment of businesses.
- Identify and evaluate overall strategic business choices.
- Interpret the competitive position of businesses and select strategies to achieve a competitive advantage.

#### **Course content:**

- 1. Definition and key concepts of business strategy: corporate mission, vision, strategic goals, strategies.
- 2. The importance of business strategy.

- 3. Strategic analysis of the external environment.
- 4. Strategic analysis of the industry.
- 5. Strategic Analysis of the internal environment: Theory of Resources and Theory of Capabilities.
- 6. Tools for evaluating the strategic position of the company.
- 7. Gaining Competitive Advantage: The value chain of the business.
- 8. Types of business strategies: growth, retention, retreat strategies.
- 9. Types of competitive advantage acquisition strategies: cost leadership, diversification, focus strategy.
- 10. Collaboration to achieve strategic goals: strategic alliances.
- 11. Acquisitions and mergers
- 12. Implementing a business strategy
- 13. The process of strategic planning

#### Exam methods:

- Multiple choice questions
- Theory understanding
- Case study analysis